| DRAFT CAPITAL PROGRAMME BY OS                                    | C 2015/16 T    | O 2020/2       | 1              |                | APP            | ENDIX I        |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| Scheme   | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |
| GENERAL FUND   |                |                |                |                |                |                |
| FINANCE & RESOURCES  |                |                |                |                |                |                |
| Commercial Assets and Property Development (Nicholas Brown)      |                |                |                |                |                |                |
| 13 Strategic Acquisitions  | 450            | 500            | 750            | -              | -              | -              |
| 14 Demolition of Civic Centre Unit B & Old Court House           | 380            | -              | -              | -              | -              | -              |
| 15 Service Lease Domestic Properties                             | 30             | -              | 30             | -              | 30             | -              |
| 16 Cupid Green MRF/VRS replace roof                              | 55             | -              | -              | -              | -              | -              |
| 17 Grovehill Community Centre - Plant                            | 21             | -              | -              | -              | -              | -              |
| 18 Adeyfield Community Centre - Window Renewals                  | 11             | -              | -              | -              | -              | -              |
| 19 Bennetts End Community Centre - Replace Pitched Roof Covering | -              | 35             | -              | -              | -              | -              |
| 20 Leverstock Green Community Centre - Roof                      | 20             | -              | -              | -              | -              | -              |
| 21 Highfield Community Centre - Resurface Car Park               | -              | -              | 18             | -              | -              | -              |
| 22 Adeyfield Community Centre - replace roof                     | 55             | -              | -              | -              | -              | -              |
| 23 Woodhall Farm Community Centre - structural works             | 15             | -              | -              | -              | -              | -              |
| 24 Tring Community Centre - new play area for Childrens Nursery  | 15             | -              | -              | -              | -              | -              |
| 25 Queens Square Shopping Centre - Roof                          | 13             | -              | -              | -              | -              | -              |
| 26 Rossgate Shopping Centre - Structural Works                   | 15             | 85             | 100            | -              | -              | -              |
| 27 Leys Road - Roof  | -              | 55             | -              | -              | -              | -              |
| 28 High Street, Tring - Replace External Cladding & Roof         | -              | 80             | -              | -              | -              | -              |
| 29 The Denes Shopping Centre - Renew Walkway & Canopy Covering   | -              | 50             | -              | -              | -              | -              |
| 30 Grovehill Shopping Centre - renew car park                    | -              | -              | -              | -              | 30             | -              |
| 31 Commercial Properties - Renew Obsolete Door Entry Controls    | 30             | 20             | 20             | -              | -              | -              |
| 32 Berkhamsted Sports Centre - Roof Replacement                  | -              | -              | 400            | -              | -              | -              |
| 33 Tring Sports Centre - Replace Swimming Pool Roof              | -              | -              | 30             | -              | -              | -              |
| 34 Hemel Hempstead Sports Centre - Roof                          | -              | -              | -              | -              | 100            | -              |
| 35 Dacorum Athletics Track - Resurface Track                     | -              | -              | 150            | -              | -              | -              |
| 36 Hemel Sports Centre - renew heat and power system             | 10             | 70             | -              | -              | -              | -              |
| 37 Hemel Sports Centre - renew outdoor pool water heaters        | 15             | -              | -              | -              | -              | -              |
| 38 Berkhamsted Sports Centre - heating system upgrade            | -              | 15             | -              | -              | -              | -              |
| 39 Old Town Hall - Café Roof and stonework repairs               | -              | 75             | -              | -              | -              | -              |

|    | DRAFT CAPITAL PROGRAMME BY OS                                    | C 2015/16      | TO 2020/2      | 21             |                | APP            | ENDIX I        |
|----|--|----------------|----------------|----------------|----------------|----------------|----------------|
|    | Scheme   | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |
|    | FINANCE & RESOURCES  |                |                |                |                |                |                |
|    | Commercial Assets and Property Development (Nicholas Brown) - C  | ontinued       |                |                |                |                |                |
| 43 | Silk Mill - Renew asphalt tanking to stairs                      | -              | 16             | -              | -              | -              | -              |
| 44 | Demolition of Old Berkhamsted Depot and new barrier              | -              | 50             | -              | -              | -              | -              |
| 45 | Demolition of Health Centre                                      | -              | 350            | -              | -              | -              | -              |
| 46 | Demolition of Civic Centre                                       | -              | -              | 1,500          | -              | -              | -              |
| 47 | Bennetts End Community Centre - Renewal of Toilet Provision      | -              | 18             | -              | -              | -              | -              |
|    | Tring Swimming Pool  | -              | -              | 2,500          | -              | -              | -              |
|    | AHU (Air Handling Unit) - Hemel Hempstead Sports Gym Centre      | 40             | -              | -              | -              | -              | -              |
|    | Hemel Hempstead Sports Centre - Gym Refurbishment                | 31             | -              | -              | -              | -              | -              |
|    |  | 1,205          | 1,419          | 5,498          | -              | 160            | -              |
|    | Commercial Assets and Property Development (Nicholas Brown)      |                |                |                |                |                |                |
| 53 | Kingshill Cemetery - Toilet Provision                            | -              | 150            | -              | -              | -              | -              |
|    | Heath Lane Chapel - Replace roof                                 | -              | -              | 14             | -              | -              | -              |
| 55 | Kingshill Cemetery Infrastructure (New Burial Area)              | -              | -              | 40             | -              | -              | -              |
|    | Bunkers Farm   | 220            | -              | 974            | -              | -              | -              |
| 57 | Sanctum 2000 Interment Chambers - Woodwells                      | 35             | -              | -              | -              | -              | -              |
| 58 | Sanctum 2000 Interment Chambers - Tring                          | 20             | -              | -              | -              | -              | -              |
| 59 | Rose Garden of Remembrance - Woodwells                           | 45             | -              | -              | -              | -              | -              |
| 60 | Rose Garden of Remembrance - Tring                               | 10             | -              | -              | -              | -              | -              |
| 61 | Refurbishment of Facilities at Woodwells Cemetery                | 64             | -              | -              | -              | -              | -              |
| 62 | Heath Lane - Welfare Facilities                                  | -              | 20             | -              | -              | -              | -              |
| 63 | Woodwells Cemetery – Infrastructure Improvements to Burial Areas | -              | 20             | -              | -              | -              | -              |
|    | Cremated Remains Burial Area Woodwells Cemetery                  | 19             | -              | -              | -              | -              | -              |
|    |  | 413            | 190            | 1,028          | -              | -              | -              |
|    | Commercial Assets and Property Development (Nicholas Brown)      |                |                |                |                |                |                |
| 67 | Car Park Refurbishment   | 208            | 90             | 145            | -              | -              | -              |
| 68 | Water Gardens Car Park - Re-Lining (Asphalt) Top Floor           | -              | 435            | -              | -              | -              | -              |
| 69 | Multi Storey Car Park Berkhamsted                                | 264            | 3,308          | -              | -              | -              | -              |
|    |  | 472            | 3,833          | 145            | -              | -              | -              |

|    | DRAFT CAPITAL PROGRAMME BY O                            | SC 2015/16     | TO 2020/2      | 21             |                | APF            | PENDIX I       |
|----|---|----------------|----------------|----------------|----------------|----------------|----------------|
|    | Scheme  | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |
|    | FINANCE & RESOURCES                                     |                |                |                |                |                |                |
|    | Financial Services (Richard Baker)                      |                |                |                |                |                |                |
| 74 | Payroll (Invest to Save)                                | 50             | -              | -              | -              | -              | -              |
| 75 | Credit Card Surcharging (Invest to Save)                | -              | 16             | -              | -              | -              | -              |
| 76 | Upgrade of HSM Module (BACS and Direct Debit Security)  | 5              | 6              | -              | -              | -              | -              |
|    |   | 55             | 22             | -              | -              | -              | -              |
|    |   |                |                |                |                |                |                |
|    | Democratic Services (Jim Doyle)                         |                |                |                |                |                |                |
|    | Election Management System Replacement                  | -              | 30             | -              | -              | -              | -              |
| 81 | Civic Car   | -              | 30             | -              | -              | -              | -              |
|    |   | -              | 60             | -              | -              | -              | -              |
|    | Housing & Regeneration Management (Mark Gaynor)         |                |                |                |                |                |                |
| 84 | Gade Zone   | 50             | 150            |                |                |                |                |
| 85 | The Forum (Public Service Quarter)                      | 9,406          | 9,350          | -              | -              | -              | -              |
|    |   | 9,456          | 9,500          | -              | -              | -              | -              |
|    | Information, Communication and Technology (Ben Trueman) |                |                |                |                |                |                |
| 88 | Rolling Programme - Hardware                            | 75             | 75             | 490            | 425            | 75             | -              |
|    | Software Licences - Right of Use                        | 82             | 50             | 50             | 50             | 50             | -              |
| 90 | Website Development                                     | 170            | -              | -              | -              | -              | -              |
| 91 | Dacorum Anywhere  | 55             | -              | -              | -              | -              | -              |
| 92 | Mobile Working  | 44             | -              | -              | -              | -              | -              |
| 93 | Wifi  | 5              | -              | -              | -              | -              | -              |
|    |   | 431            | 125            | 540            | 475            | 125            | -              |
|    | Legal Governance (Mark Brookes)                         |                |                |                |                |                |                |
| 96 | Corporate GIS   | 8              | -              | -              | -              | -              | -              |
|    |   | 8              | -              | -              | -              | -              | -              |
|    | People (Matthew Rawdon)                                 |                |                |                |                |                |                |
| 99 | EIS Replacement   | -              | 70             | -              | -              | -              | -              |
|    |   | -              | 70             | -              | -              | -              | -              |

|     | APPENDIX DRAFT CAPITAL PROGRAMME BY OSC 2015/16 TO 2020/21 |                |                |                |                |                |                |  |  |
|-----|--|----------------|----------------|----------------|----------------|----------------|----------------|--|--|
|     | Scheme   | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |  |  |
|     | FINANCE & RESOURCES  |                |                |                |                |                |                |  |  |
|     | Chief Executive's Unit Management (Steve Baker)            |                |                |                |                |                |                |  |  |
| 104 | Highbarns Land Stabilisation Project                       | 77             | -              | -              | -              | -              | -              |  |  |
|     |  | 77             | -              | -              | -              | -              | -              |  |  |
|     | Performance and Projects (Robert Smyth)                    |                |                |                |                |                |                |  |  |
| 107 | Incoming Mailroom  | 48             | -              | -              | -              | -              | -              |  |  |
| 108 | Reprographics  | 5              | -              | -              | -              | -              | -              |  |  |
|     |  | 53             | -              | -              | -              | -              | -              |  |  |
|     | TOTAL - FINANCE & RESOURCES                                | 12,170         | 15,219         | 7,211          | 475            | 285            | -              |  |  |

|     | DRAFT CAPITAL PROGRAMME BY O                                    | SC 2015/16     | TO 2020/2      | 21             |                | APP            | ENDIX I        |
|-----|---|----------------|----------------|----------------|----------------|----------------|----------------|
|     | Scheme  | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |
|     | HOUSING & COMMUNITY   |                |                |                |                |                |                |
|     | Commissioning, Procurement and Compliance (Ben Hosier)          |                |                |                |                |                |                |
| 117 | Telephony upgrade & virtualisation                              | 60             | -              | -              | -              | -              | -              |
| 118 | Customer Services Unit Refurbishment                            | 25             | -              | -              | -              | -              | -              |
| 119 | Inform 360 Communications                                       | -              | 19             | -              | -              | -              | -              |
| 120 | Future Vision & Requirements of CRM (DRAFT)                     | -              | 152            | 212            | 35             | 10             | 10             |
| 121 | Self Service Kiosks   | -              | 47             | -              | -              | -              | -              |
| 122 | CSU Flow Management Solution                                    | -              | 46             | -              | -              | -              | -              |
|     |   | 85             | 264            | 212            | 35             | 10             | 10             |
|     | People (Matthew Rawdon)   |                |                |                |                |                |                |
| 125 | Capital Grants - Community Groups                               | 29             | 20             | 20             | 20             | -              | -              |
|     |   | 29             | 20             | 20             | 20             | -              | -              |
|     | Residents Services (Julie Still)                                |                |                |                |                |                |                |
| 128 | Rolling Programme - CCTV Cameras                                | 25             | 25             | 25             | 25             | 25             | 25             |
|     | Verge Hardening Programme                                       | 267            | 350            | 350            | 350            | 350            | 350            |
| 130 | Youth Centre Provision  | 100            | 50             | -              | -              | -              | -              |
| 131 | Lift Replacement to Theatre – Old Town Hall                     | -              | 40             | -              | -              | -              | -              |
| 132 | Adventure Playgrounds - Rewire Chaulden, Adeyfield, Bennettsend | 31             | -              | -              | -              | -              | -              |
|     |   | 423            | 465            | 375            | 375            | 375            | 375            |
|     | Strategic Housing (Natasha Brathwaite)                          |                |                |                |                |                |                |
| 135 | New Build - Elms Hostel Redbourne Road                          | 191            | -              | -              | -              | -              | -              |
|     |   | 191            | -              | -              | -              | -              | -              |
|     | TOTAL - HOUSING & COMMUNITY                                     | 728            | 749            | 607            | 430            | 385            | 385            |

|     | DRAFT CAPITAL PROGRAMME BY (                             | OSC 2015/16    | TO 2020/2      | 21             |                | APF            | PENDIX I       |
|-----|--|----------------|----------------|----------------|----------------|----------------|----------------|
|     | Scheme   | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |
|     | STRATEGIC PLANNING & ENVIRONMENT                         |                |                |                |                |                |                |
|     | Environmental Services (Craig Thorpe)                    |                |                |                |                |                |                |
| 145 | Wheeled Bins & Boxes for New Properties                  | 20             | 20             | 20             | 20             | -              | -              |
| 146 | Play Area Refurbishment Programme                        | 334            | 287            | -              | -              | -              | -              |
| 147 | Waste & Recycling Service Improvements                   | 75             | -              | -              | -              | -              | -              |
|     | Play Areas & Open Spaces - replace equipment             | 35             | -              | -              | -              | -              | -              |
| 149 | Cupid Green Depot - new parking area                     | 15             | -              | -              | -              | -              | -              |
| 150 | Cupid Green Depot - Security Gates Upgrade               | -              | 81             | -              | -              | -              | -              |
|     | Litter Bin Upgrade                                       | -              | 40             | -              | -              | -              | -              |
| 152 | Dog Kennels / Pest Control store Cupid Depot             | -              | 40             | -              | -              | -              | -              |
| 153 | Fleet Replacement Programme                              | 689            | 862            | 2,650          | 350            | 818            | -              |
|     |  | 1,168          | 1,330          | 2,670          | 370            | 818            | -              |
|     | Strategic Planning and Regeneration (Chris Taylor)       |                |                |                |                |                |                |
| 156 | Maylands Phase 1 Improvements                            | 300            | 1,220          | -              | -              | -              | -              |
| 157 | Urban Park/Education Centre                              | -              | -              | 300            | -              | -              | -              |
| 158 | Regeneration of Hemel Town Centre                        | 2,602          | -              | -              | -              | -              | -              |
|     | Maylands Business Centre                                 | 350            | 550            | -              | -              | -              | -              |
|     | Water Gardens  | 2,202          | 827            | -              | -              | -              | -              |
|     | Market Square and Bus Interchange                        | 1,835          | -              | -              | -              | -              | -              |
| 162 | Heath Park Gardens Improvements (Fully funded from S106) | 130            | -              | -              | -              | -              | -              |
|     | Town Centre Access Improvements                          | 22             | 500            | -              | -              | -              | -              |
|     | Hemel Street Furniture                                   | -              | 166            | -              | -              | -              | -              |
|     | Market Canopies  | 20             | -              | -              | -              | -              | -              |
|     | Market Square  | -              | -              | 1,000          | -              | -              | -              |
|     | Gadebridge Park  | -              | 500            | 1,000          | -              | -              | -              |
| 168 | The Bury - Conversion into Museum and Gallery            | -              | 75             | 1,925          | -              | -              | -              |
|     |  | 7,461          | 3,838          | 4,225          | -              | -              | -              |

|     | APPENDIX DRAFT CAPITAL PROGRAMME BY OSC 2015/16 TO 2020/21 |                |        |                |                |                |                |  |  |
|-----|--|----------------|--------|----------------|----------------|----------------|----------------|--|--|
|     | Scheme   | 15/16<br>£'000 |        | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |  |  |
|     | STRATEGIC PLANNING & ENVIRONMENT                           |                |        |                |                |                |                |  |  |
|     | Regulatory Services (Chris Troy)                           |                |        |                |                |                |                |  |  |
| 173 | Disabled Facilities Grants                                 | 483            | 603    | 618            | 634            | 647            | 656            |  |  |
| 174 | Air Quality Monitors                                       | 21             | -      | -              | -              | -              | -              |  |  |
| 175 | Home Improvement Grants                                    | 20             | -      | -              | -              | -              | -              |  |  |
|     |  | 524            | 603    | 618            | 634            | 647            | 656            |  |  |
|     | Development Management and Planning (Sara Whelan)          |                |        |                |                |                |                |  |  |
| 178 | Planning Software Replacement                              | 20             | 81     | -              | -              | -              | -              |  |  |
|     |  | 20             | 81     | -              | -              | -              | -              |  |  |
|     | TOTAL - STRATEGIC PLANNING & ENVIRONMENT                   | 9,173          | 5,852  | 7,513          | 1,004          | 1,465          | 656            |  |  |
|     | TOTAL - GENERAL FUND                                       | 22,071         | 21,820 | 15,331         | 1,909          | 2,135          | 1,041          |  |  |

|     | APPENDI:<br>DRAFT CAPITAL PROGRAMME BY OSC 2015/16 TO 2020/21 |                |                |                |                |                |                |  |  |  |
|-----|---|----------------|----------------|----------------|----------------|----------------|----------------|--|--|--|
|     | Scheme  | 15/16<br>£'000 | 16/17<br>£'000 | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 | 20/21<br>£'000 |  |  |  |
|     | HOUSING REVENUE ACCOUNT                                       |                |                |                |                |                |                |  |  |  |
|     | Property & Place (Fiona Williamson)                           |                |                |                |                |                | <br>           |  |  |  |
| 188 | Planned Fixed Expenditure                                     | 21,192         | 18,334         | 18,523         | 19,676         | 17,308         | 16,873         |  |  |  |
|     |   | 21,192         | 18,334         | 18,523         | 19,676         | 17,308         | 16,873         |  |  |  |
|     | Strategic Housing (Julia Hedger)                              |                |                |                |                |                |                |  |  |  |
| 191 | New Build - Farm Place Berkhamsted                            | 443            | 45             | -              | •              | -              | •              |  |  |  |
| 192 | New Build - Galley Hill Gadebridge / The Nokes                | 68             | -              | -              | -              | -              | -              |  |  |  |
| 193 | New Build - London Road Apsley                                | 3,786          | 323            | -              | ı              | -              | -              |  |  |  |
| 194 | New Build - General Expenditure                               | 5,431          | 7,395          | 10,784         | 5,973          | 4,671          | •              |  |  |  |
| 195 | Able House  | 330            | 2,085          | 61             | -              | -              | -              |  |  |  |
| 196 | St Peters Court   | 186            | -              | -              | ı              | -              | •              |  |  |  |
| 197 | New Build - Longlands   | 600            | -              | -              | -              | -              | •              |  |  |  |
|     |   | 10,844         | 9,848          | 10,845         | 5,973          | 4,671          | -              |  |  |  |
|     | TOTAL - HOUSING REVENUE ACCOUNT                               | 32,036         | 28,182         | 29,368         | 25,649         | 21,979         | 16,873         |  |  |  |
|     | TOTAL CAPITAL PROGRAMME                                       | 54,107         | 50,002         | 44,699         | 27,558         | 24,114         | 17,914         |  |  |  |

| DRAFT CAPITAL PROGRAMME BY O                     | SC 2015/16     | TO 2020/ | <b>'21</b>     |                | AP             | PENDIX |
|--|----------------|----------|----------------|----------------|----------------|--------|
| Scheme   | 15/16<br>£'000 |          | 17/18<br>£'000 | 18/19<br>£'000 | 19/20<br>£'000 |        |
| CAPITAL FINANCING                                |                |          |                |                |                |        |
| GENERAL FUND                                     |                |          |                |                |                |        |
| Capital Receipts and Reserves                    | 2,828          | 5,429    | 10,500         | 354            | 580            | (514)  |
| Grants and Contributions                         | 5,031          | 757      | 2,166          | 366            | 366            | 366    |
| Revenue Contributions to Capital                 | 4,156          | 5,796    | 1,189          | 1,189          | 1,189          | 1,189  |
| Borrowing  | 9,942          | 9,838    | 1,476          | -              | -              |        |
| TOTAL - GENERAL FUND                             | 21,957         | 21,820   | 15,331         | 1,909          | 2,135          | 1,041  |
| GENERAL FUND YEAR END CAPITAL BALANCE            | -              | -        | -              | 7,146          | 6,567          | 6,956  |
| HOUSING REVENUE ACCOUNT                          |                |          |                |                |                |        |
| Capital Receipts and Reserves                    | 17,420         | 28,182   | 11,114         | 11,609         | 8,202          | 4,938  |
| Revenue Contributions to Capital                 | 14,729         | -        | 14,360         | 8,328          | 13,777         | 11,935 |
| Borrowing  | -              | -        | 3,894          | 5,712          | -              |        |
| TOTAL - HOUSING REVENUE ACCOUNT                  | 32,149         | 28,182   | 29,368         | 25,649         | 21,979         | 16,873 |
| HOUSING REVENUE ACCOUNT YEAR END CAPITAL BALANCE | 15,006         | 1,291    | -              | -              | -              | -      |
| TOTAL - CAPITAL FINANCING                        | 54,106         | 50,002   | 44,699         | 27,558         | 24,114         | 17,91  |